

Office Memorandum • UNITED STATES GOVERNMENT

TO : OC-Executive Officer

DATE: 9 February 1956

FROM : OC-Signal Center

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SUBJECT: Comments on IG Report

4. Page 11, b. Immediate action to reduce cable traffic - fast pouch, direct laterals, uniform devices, cable writing course, control in field.

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S/C Comment: [REDACTED] not used enough to be worth trouble; fast pouch too expensive as attempted before; direct laterals interjects OC/Security and command aspects; uniform devices interjects OC/Security and maintenance aspects; cable writing is generally good; control in field could be improved specifically in [REDACTED] but this tremendous task due to geographic conditions.

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Other 3. Page 15, b. DD/S okay D/Logistics to provide transportation for project night shift women. (Note: Page 65 shows this applies to all women not just project.)

S/C Comment: This problem has been approached before from many angles. Reduces to fact that anything short of door-to-door transportation is not good enough and not used by the women because they have been able to find rides with the more generous male employees who have transportation; and presumably, by law, the Agency cannot supply door-to-door transportation.

19. Page 19, a. Chief S/C be commended for high level of efficiency staff communications.

S/C Comment: No comment.

19. Page 19, b. D/CO disseminate Notice to all O/C Sig Center (Hq and overseas) personnel reflecting IG report views ref achievement and extra effort (This is risky since CT(R)s also rate and they do crypto many places.)

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S/C Comment: Wherever the CT(R)s are doing normal crypto duties [REDACTED] etc.), they should be recipients of said Notice.

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PGC	15	REV DATE	19-01-81	BY	0-6799
ORIG ECRP	-	OPI	33	TYPE	01
ORIG CLASS	S	PAGES	15	REV CLASS	C
JUST	23	REF ID	A000100020018-5		

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25X1A2d1 20. Page 19. In addition to implementing Page 35 recommendations [REDACTED] Fast Pouch, direct laterals w/o Hq relay, more uniform use of defices cable writing course for DD/P, DD/I and DD/S pers, establish better controls overseas - releasing officer limitation) D/CO establish firm and irrevocable policy governing assignment, reassignment and transfer signal center personnel per "above" criteria - transfer dependent on availability of qualified replacement.

S/C Comment: Signal Center believes that such policy should be firm but not irrevocable. Specifically, each case should be handled on its own merit with full recognition that replacement time for a journeyman CT(C) is 2 to 2½ years.

21. Page 20. D/CO and Chief S/C arrange for cy clearance few PBA personnel for Char duties.

S/C Comment: Concur.

Arrange parking for mid watch pers to 0815.

S/C Comment: Concur.

Move message center to permit S/C use second floor.

S/C Comment: Message Center also claims overcrowding. Available space is item of contention this issue. They should be close to S/C under present conditions for practical purposes.

22. Page 20. D/CI approve consolidation S/C & Cable Secy but implementation gradually so no undue burden on Chief or Deputy Sig Center (page 147 seems based on Management views.).

S/C Comment: Not at this time.

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36. Page 23. Use of Cable note be discontinued & all [REDACTED] cable conform regular procedures (abuse is reason.)

S/C Comment: No comment.

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37. Page 23. a. DD/S authorize institute fast pouch [REDACTED] (DDCI decided to eliminate? IG says previous scheme wrong since applied to cables not pouches. Cost?)

S/C Comment: On a restudy basis and more compatible terms with
25X1C4a [REDACTED] such a system might work. Tendency of Divisions was trending towards putting regular pouch material in fast pouch service because of the more rapid and broader distribution afforded material inasmuch as material was distributed as cable matter.

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37. Page 23. b. DD/P issue instructions to stations (and Hq?) to use fast pouch except where need for other clearly shown.

S/C Comment: With watchdog effort to preclude relapse in procedure commented above, concur. (Doubt if the line will be held).

Page 33 - "Eliminate differential between deferred and routine if deferred used more.

S/C Comment: Concur.

Abuses - precedence, content & length - preliminary dissems - should use courier OB reports from Pull.

S/C Comment: Precedence is abused; much material sent by pouch with essence by cable would reduce cable traffic volume; preliminary dissemination represents expensive electrical distribution. A courier would be much cheaper and in many instances, more rapid.

Page 36 - Suggestion establishment world wide courier pouch - economy vs cable pers? ? ?

S/C Comment: No comment.

Page 36 - 37 It is recommended that: a., b., c., d., e.

S/C Comment: Recommendations are too broad and will require further discussion, review and observation before any decisive action can be defined. Concur basically in any or all of the recommendations, especially if it can be used advantageously in cutting cable traffic. Mechanics of implementation would appear to override favorable results in some of the recommendations, e.g., Page 36, para d.

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Page 97 - Statements on ██████████ not accurate.

S/C Comment: No comment.

Page 135 - Why set 1950 as date establishment as central communications center for Agency?

S/C Comment: The date 1950 was used because that was the date the Signal Center began cable responsibility to other than OSO divisions.

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Pages 139-40 - Spec Center - Theory not sound but establ ok as Agency required.

S/C Comment: Agree.

Page 141 - S/C steadily improved operating efficiency - effectiveness and as presently constituted is believed to be one of the best organized, most efficient and highly motivated organizational components in the Agency today.

S/C Comment: No comment.

Pages 142-3 - S/C stretched; any further load or pers loss will cut efficiency and morale.

S/C Comment: Concur.

Page 143 - OP has done outstanding job of recruiting for OC and S/C esp.

S/C Comment: Concur. Normal routine requirements are handled satisfactorily, altho their mechanics of speeding up for crash requirements do not equal those of our operations.

Page 144 - Current level of grades for S/C personnel low.

S/C Comment: Concur. Continuing attempts with Wage & Classification, but results are slow.

Page 145 - Concern of supervisory personnel about being stuck & prevented from branching out and up in OC.

S/C Comment: Do not think this is a general feeling among S/C Supvrs. S/C continually being asked to supply personnel in other Divisions of OC, and recommend those considered qualified for a particular vacancy when it exists.

Page 145 - Space needed - char duties - parking places for 4-12 & 12-8 shifts.

S/C Comment: Concur. See previous comments on this subject.

25X1A6a [REDACTED] station personnel use cable systems to large extent unnecessarily. Little control effort by C/S & officers.

S/C Comment: No comment.

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[REDACTED] - [REDACTED] tfc should be reduced by use of courier.

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[REDACTED] S/C Comment: No comment.

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[REDACTED] - In [REDACTED] and all other stations visited, case officers use cable rather than dispatch (a) to get wide distribution and (b) impress importance of msg. Speed not necessarily a factor.

S/C Comment: See previous comment re fast pouch.

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[REDACTED] Review of [REDACTED] comm facilities should be made to determine feasibility of injecting CIA tfc into lateral lines, particularly between major stations handling heaviest tfc loads.

S/C Comment: See previous comment. OC-Security and Foreign Division restrictions would be controlling factors.

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CHIEF, SIGNAL CENTER